



Christian County Commission

100 West Church St, Room 100
Ozark, MO 65721

SCHEDULED

MEETING ATTACHMENTS (ID # 5231)

Meeting: 01/21/21 08:55 AM

Department: County Clerk

Category: Meeting Items

Prepared By: Paula Brumfield

Initiator: Paula Brumfield

Sponsors:

DOC ID: 5231

Meeting Attachments

ATTACHMENTS:

- 012121 SHOW ME CHRISTIAN COUNTY MOU - FULLY EXECUTED (PDF)
- 012121 EMA - HIPAA AGREEMENT FOR CARASOFT - FULLY EXECUTED (PDF)

AGREEMENT FOR SERVICES

THIS AGREEMENT, made here and entered into this 9th day of March 2020, by and between The County of Christian, Missouri (hereinafter "COUNTY") and The Christian County Business Development Corporation, d.b.a. Show Me Christian County, a not-for-profit corporation organized under the laws of the State of Missouri (hereinafter "SMCC").

WITNESSETH THAT:

WHEREAS, the COUNTY, in partnership with the Cities of Nixa and Ozark, Missouri; incorporated SMCC in 2017; and

WHEREAS, the COUNTY supports SMCC's Vision: "Christian County will become a destination for high-quality talent and innovative employers in the Southwest Missouri region."; and

WHEREAS, the COUNTY supports SMCC's Mission: "Show Me Christian County is the collaborative partnership serving as a business concierge, advancing economic health through an intentional and balanced approach to growth."; and

WHEREAS, SMCC and the COUNTY have agreed to certain benefits which are set forth below; and

WHEREAS, SMCC and the COUNTY have agreed to work together to strengthen and expand the county economy through the utilization of economic development planning; and

WHEREAS, the COUNTY wishes to employ the services of SMCC and all its resources for the purpose of economic development, as specified below, on an annual basis, for a period of three (3) years.

NOW THEREFORE, in consideration of the covenants and agreements hereinafter set forth it is agreed as follows:

SMCC will:

- 1) Present an annual Economic Development Activity Plan during SMCC's annual meeting held in July each year.
- 2) Agree to work with COUNTY staff to implement the COUNTY's economic development efforts as established by the Commission. All such economic development activities will be within the guidelines of the Code of Ordinances of the COUNTY of Christian, procedures and regulations of the COUNTY and include but not be limited to the following goals.

3) The GOALS were identified in the TIP Strategies Report (2013), the recommended ACTION STEPS were identified by Community Growth Strategies (2019), and the five-year strategic action plan KEY MEASUREMENTS outlined below, were reviewed by the SMCC Board of Directors and StepUp Initiative Committee Members comprised of County and Regional leaders in various industries.

a) Ensure that Christian County communities have the resources needed to support business retention and expansion, formation, and attraction.

ACTION STEPS

- 1) Establish and rollout a formal Christian County Business Retention and Expansion (BRE) program utilizing the Synchronist© software made available through the partnership with the Springfield Regional Economic Partnership (SREP)
- 2) Organize a “volunteer” interview group to conduct interviews.
- 3) Pursue a partnership with the eFactory and Missouri State University to create a county-wide entrepreneurship program, which supports re-aligning the Carl G. Hefner Enterprise Center into an updated business incubator and accelerator.
- 4) Begin the process of identifying locations for Enterprise Centers at key locations across Christian County.
- 5) Identify potential sites for Industrial/Business Park development and begin formulating plans for option-to-purchase or sell and/or purchase.
- 6) Pursue a carefully developed group of target businesses through an extensive marketing effort.
 - (1) Healthcare
 - (2) Customer Service Centers
 - (3) Medical Software
 - (4) Growth-Oriented Small Businesses to include Home-Based Businesses
 - (5) Family-Oriented Destination Retail & Entertainment
 - (6) Hotel/Conference Center Development
 - (7) Light Manufacturing

KEY MEASUREMENTS

- Track, assist and connect businesses together and to resources
- Aid 120 businesses, which will be selected based upon their local economic impact
- Track number of new companies recruited
- Track number of new companies formed
- Jobs created or retained
 - 400 daytime jobs with a target average salary of \$40,000 per year.
- \$25 million increase in investment by companies expanding or newly locating in Christian County

b) Foster a business-friendly reputation for Christian County by collaborating with governmental entities to streamline growth.

ACTION STEPS

- 1) Organize monthly meetings with County, Nixa, and Ozark Planning and Zoning Departments. Encourage key leaders to attend these meetings.
- 2) Host “Developer Roundtable” events. Allow developers and potential investors to have open conversations to discuss impediments to growth and development.

- 3) Serve as a liaison between government, business, and education.
- 4) Engage employers in workforce programming decisions through workshops and focus groups.

KEY MEASUREMENTS

- Document and track output from Show Me Strong Business Council meetings, BRE visits, and other meetings with key entities. Evaluate annually what workshops or trainings may be necessary to aide growth in local employers.
- Expand core programming and capabilities to include resiliency certification and elected official training, as a direct result of business feedback. Annual evaluation will be required.

c) Build a strong sense of identity in Christian County as a magnet for talent in the Southwest Missouri Region.

ACTION STEPS

- 1) Develop a complete community profile for Christian County, ensuring that it is linked to all city, community, and chamber/betterment association websites in Christian County. The Show Me Christian County website should serve as the tool to unite all the communities in the county.
- 2) Facilitate the development of a strategic plan with leadership of the Christian County school districts, Ozarks Technical Community College (OTC), and local businesses to encourage collaboration, the development and implementation of partnerships, and joint-use programs. Christian County should be the "Education & Training Center" of the region.
- 3) Promote emerging tourism attractions and recreation amenities, including, but not limited to, Finley Farms and U.S. Baseball.
- 4) Explore partnerships for Christian County, its cities, and MODOT to implement a common set of way-finding signage throughout the county.

KEY MEASUREMENTS

- Develop a task force to track progress and collaboration between educators and business, including, but not limited to, the Work Ready Communities Program and the development of a list of professionals willing to come into schools and work with students.
 - Updates provided to the Board of Directors, investors, and community stakeholders via semi-annual meetings and communication of progress on metrics quarterly.
- 4) Recognize the COUNTY as an Incorporator of SMCC.
 - 5) Maintain open communication with minimum of quarterly meetings of SMCC Administrative staff and COUNTY Administrative staff.
 - 6) Present a written monthly update to the COUNTY with an annual report summarizing all economic development activity engaged in during the current calendar year.

- 7) **Conflict of Interest:** SMCC covenants that none of its employees presently has an interest and shall not acquire any interest, direct or indirect, in the future which would conflict in any manner or degree with the COUNTY in the performance of services to be performed under this Agreement.

The COUNTY will:

- 1) Pay to SMCC the total sum of Fifty Thousand and 00/100 Dollars (\$50,000) from the General Revenue 2021 budget for the Economic Development Services set forth in this Agreement.
- 2) Support SMCC's Five-Year Strategic Action Plan as the primary Economic Development Document for the COUNTY.
- 3) Maintain open communication with minimum of quarterly meetings of COUNTY Administrative staff and SMCC Administrative staff.
- 4) The Presiding Commissioner shall serve on the SMCC Board of Directors.
- 5) Provide staff and technical assistance to support Economic Development Projects.

The Parties Mutually Agree to the Following:

- 1) **Term:** The Agreement shall be in effect for a period of three (3) years from and after this 5th day of November, 2021, unless earlier terminated with or without cause as referenced below. 2020
- 2) **Termination:** The Agreement may be terminated by either party without cause, upon fourteen (14) days written notice. This Agreement may be terminated with cause upon twenty-four (24) hour written notice. In either such event, final payment to SMCC shall be limited to services provided by SMCC as of the effective date of said termination. In any event, this Agreement shall terminate automatically upon the termination of funding in the COUNTY's Budget for this work.
- 3) **Just Cause for Termination:** Non-compliance with any portion of the Agreement, or violation of State or Federal Law or COUNTY Code, will be just cause for immediate termination of this Agreement. Just cause may include any other grounds determined by the COUNTY and SMCC to be just cause.
- 4) **Non-discrimination:** SMCC agrees in the performance of this Agreement not to discriminate on the grounds or because of race, creed, color, age, sex, national origin, or ancestry, political affiliation or beliefs, religion or handicap.
- 5) **Jurisdiction:** This Agreement and every question arising hereunder shall be construed or determined according to the laws of the State of Missouri. Should any part of this Agreement be adjudicated, venue shall be proper only in the Circuit Court of Christian County, Missouri.

6) **Entire Agreement:** This Agreement contains the entire agreement of the parties. No modification, amendment, or waiver of any of the provisions of this Agreement shall be effective unless in writing specifically referring hereunto, and signed by both parties.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals on this 21st day of January, 2021.

SHOW ME CHRISTIAN COUNTY

By: 
Mrs. Andrea Sitzes
President & CEO

IN WITNESS WHEREOF, the parties hereto have hereunto set their hands and affixed their seals this 21st day of January, 2021 at Christian County, Missouri.

DATED: 1/21/2021

Ralph Phillips
Ralph Phillips, Presiding Commissioner

DATED: 1/21/2021

Hosea Bilyeu
Hosea Bilyeu, Western Commissioner

DATED: 1/21/21

Lynn Morris
Lynn Morris, Eastern Commissioner

Attested By:

Kay Brown
Kay Brown, Christian County Clerk



Auditor Certification:

I certify that the expenditure contemplated by this document is within the purpose of the appropriation to which it is to be charged and that there is an unencumbered balance of anticipated revenue appropriated for payment of same.

Amy Dent by LG
Amy Dent, Christian County Auditor

APPROVED AS TO FORM:

John W. Housley
John W. Housley, Attorney at Law
901 St. Louis Street 20th Floor
Springfield, MO 65806
Phone: 417-866-7777
Fax: 417-866-1752

BUSINESS ASSOCIATE AGREEMENT

This Business Associate Agreement ("Agreement") effective December 29, 2020 (the "Effective Date"), is entered into by and between TRACTION SALES AND MARKETING INC. (Business Associate") and CHRISTIAN COUNTY, EMERGENCY MANAGEMENT AGENCY (hereinafter referred to as the "County" or "Covered Entity"),

WITNESSETH:

WHEREAS, Covered Entity and Business Associate have or are entering into agreements or other documented arrangements (collectively, "**Business Arrangement(s)**") pursuant to which Business Associate may provide services for Covered Entity that require Business Associate to access health information that is protected by state and/or federal law; and

WHEREAS, this Agreement and the **Business Arrangement(s)** will be executed within the mandated time so that County and Business Associate are in compliance with state and/or federal law when Business Associate, in conjunction with services to be provided, is granted access to health information that is protected by state and/or federal law; and

WHEREAS, Business Associate and County desire that Business Associate obtain access to such information in accordance with the terms specified herein.

NOW, THEREFORE, in consideration of the mutual promises set forth in this Agreement and other good and valuable consideration, the sufficiency and receipt of which are hereby severally acknowledged, the parties agree as follows:

- **Definitions.** All capitalized terms not otherwise defined in this Agreement shall have the meanings set forth in HIPAA, the Privacy Standards, the Security Standards, and HITECH Act (as defined herein).
- **Regulatory References.** A reference in this Agreement to a section in HIPAA, the Privacy Standards, the Security Standards, the HITECH ACT, or implementing regulations means the section as in effect or as amended, and for which compliance is required.
- **Business Associate Obligations.** Business Associate may receive from County health information that is protected under applicable state and/or federal law, including without limitation, protected health information ("PHI") as defined in the regulations at 45 CFR Parts 160 and 164 (the "Privacy Standards") promulgated pursuant to the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"). Business Associate agrees not to use or disclose (or permit the use or disclosure of) PHI in a manner that would violate the requirements of the Privacy Standards if the PHI were used or disclosed by the County in the same manner. Business Associate shall use appropriate safeguards to prevent the use or disclosure of PHI other than as expressly permitted under this Agreement or as Required by Law.
- **Use of PHI.** Business Associate may use PHI received from County only (i) for the purpose of performing services for County as such services are defined in **Business Arrangement(s)**, and (ii) as necessary for the proper management and administration of the Business Associate or to carry out its legal responsibilities, provided that such uses are permitted under federal and state law. County shall retain all rights in the PHI not granted herein.

- Disclosure of PHI. Business Associate may disclose PHI as necessary to perform its obligations under the **Business Arrangement(s)** and as permitted by law, subject to the principle of “minimum necessary,” (reference Section 6 herein). If Business Associate discloses PHI received from County, or created or received by Business Associate on behalf of County, to agents, including a subcontractor (collectively, “Recipients”), Business Associate shall require Recipients to agree in writing to the same restrictions and conditions that apply to the Business Associate under this Agreement. To the extent permitted by law, Business Associate shall be fully liable to the County for any acts, failures or omissions of Recipients in furnishing the services as if they were the Business Associate’s own acts, failures or omissions. Business Associate shall report to County any unauthorized use or disclosure of PHI received from County, of which it becomes aware, as soon as reasonably practical but not later than 10 days after Business Associate becomes aware of such use or disclosure. Business Associate agrees to mitigate, to the extent practical, any harmful effect that is known to Business Associate and is the result of a use or disclosure of PHI in violation of this agreement.
- Minimum Necessary. Business Associate shall at all times comply with the “minimum necessary” requirements for use and disclosure of PHI, as defined in the Privacy Standards, Security Standards, HITECH Act, and any implementing regulations. As required by the HITECH Act, the use, disclosure, or request of PHI shall be limited, to the extent practicable, to a limited data set or, if needed, to the minimum necessary to accomplish the intended purpose of such use, disclosure, or request. In addition, the entity disclosing the PHI (as opposed to the requester) shall make the minimum necessary determination.
- Individual Rights Regarding Designated Record Sets. If Business Associate maintains a Designated Record Set on behalf of County, Business Associate shall (a) permit an Individual to inspect or obtain a copy of PHI contained in that set about the Individual under conditions and limitations required under 45 CFR § 164.524, and (b) amend PHI maintained by Business Associate as requested by County and in accordance with the Privacy Standards set forth at 45 CFR § 164.526. Business Associate shall respond to any request from County for access by an Individual within twenty (20) calendar days of such request and shall make any amendment requested by County within forty (40) calendar days of such request. Business Associate shall notify County within five (5) calendar days of receipt of any request for access or amendment by an Individual. Business Associate shall have a process in place for requests for amendments and for appending such requests to the Designated Record Set.
- 8. Accounting of Disclosures. Business Associate shall make available to County in response to a request from an Individual, information required for an accounting of disclosures of PHI with respect to the Individual, in accordance with 45 CFR § 164.528, incorporating exceptions to such accounting designated under the regulation, and any additional requirements imposed by the HITECH Act and its implementing regulations. Business Associate shall provide such information necessary to provide an accounting within forty (40) calendar days of the County’s request.
- 9. Withdrawal of Consent or Authorization. Business Associate agrees, if Covered Entity provides notice of revocation, expiration or invalidity of patient consent for the use of PHI, to cease the use and disclosure of any such Individual’s PHI except to the extent it has relied on such use or disclosure, or where an exception under the Privacy Standards expressly applies.
- 10. Records and Audit. Business Associate shall make available to County and to the United States Department of Health and Human Services or its agents, its internal practices, books, and records

relating to the use and disclosure of PHI received from, created, or received by Business Associate on behalf of County for the purpose of determining County's compliance with the Privacy and Security Standards or any other health oversight agency, in a time and manner designated by County or the Secretary. Except to the extent prohibited by law, Business Associate agrees to notify County immediately upon receipt by Business Associate of any and all requests served upon Business Associate for information or documents by or on behalf of any and all government authorities.

11. Notice of Privacy Practices. Business Associate shall obtain County's Notice of Privacy Practices ("Notice"), from the County and shall periodically check County's website for any amendments to the Notice. Business Associate agrees it will abide by the limitations of any Notice published by County. An amended Notice shall not affect permitted uses and disclosures on which Business Associate has relied prior to the issuance of such Notice.

12. Term and Termination.

12.1 This Agreement shall commence on the Effective Date and shall remain in effect until terminated in accordance with the terms of this Section 12. Any termination shall not affect the respective obligations or rights of the parties arising under this Agreement prior to the effective date of termination, all of which shall continue in accordance with their terms.

12.2 County shall have the right to terminate this Agreement for any reason upon thirty (30) calendar days' written notice to Business Associate.

12.3 County, at its sole discretion, may immediately terminate this Agreement and shall have no further obligations to Business Associate hereunder if any of the following events shall have occurred and be continuing:

- Business Associate shall fail to observe or perform any material covenant or agreement contained in this Agreement for ten (10) calendar days after written notice thereof has been given to Business Associate by County; or
- A violation by Business Associate of any provision of the Privacy Standards, Security Standards, HITECH Act, or any other applicable federal or state privacy law.

12.4 If County is in violation of any provision of the Privacy Standards, Security Standards, or HITECH Act, or applicable federal or state privacy law, or fails to observe or perform any material covenant or agreement contained in this Agreement for sixty (60) calendar days after written notice thereof has been given to County by Business Associate, the Business Associate shall have the option to terminate this Agreement, provided all Business Arrangement(s) entered into between the parties, for which this Agreement is required, are also terminated.

12.5 Subject to the survival terms in section 12.1, this Agreement will automatically terminate without any further action of the parties upon the termination or expiration of ALL Business Arrangement(s) between County and Business Associate.

12.6 Upon termination of this Agreement for any reason, Business Associate agrees either to return to County or to destroy all PHI received from County or otherwise through the

performance of services for County, that is in the possession or control of Business Associate or its agents. In the case of information for which it is not feasible to “return or destroy,” Business Associate shall continue to comply with the covenants in this Agreement with respect to such PHI and shall comply with other applicable state or federal law, which may require a specific period of retention, redaction, or other treatment. Termination of this Agreement shall be cause for County to terminate any Business Arrangement.

13. Indemnification. Business Associate will indemnify, defend and hold County and its officers, directors, employees, agents, successors and assigns harmless, from and against any and all losses, liabilities, civil penalties, fines, damages, costs and expenses (including reasonable attorneys’ fees) arising out of or related to any enforcement action or third-party claim based upon any breach of this Agreement by Business Associate or similar breach by Recipients (“Claim”). If Business Associate assumes the defense of a Claim, the County shall have the right, at its expense, to participate in the defense of such Claim, and Business Associate shall not take any final action with respect to such Claim without the prior written consent of the County. In addition, Business Associate shall pay any and all fines and/or administrative penalties imposed based on a breach by Business Associate of the obligations stated in this Agreement or the obligations created by §501.171, Missouri Statutes, HIPAA, the Privacy Standards, Security Standards, HITECH Act, or their promulgating regulations.
14. No Warranty. PHI is provided to Business Associate solely on an “as is” basis. County disclaims all other warranties, express or implied, including but not limited to implied warranties of merchantability, and fitness for a particular purpose.
15. Ineligible Persons. If applicable, Business Associate represents and warrants to the County that Business Associate (i) is not currently excluded, debarred, or otherwise ineligible to participate in any federal health care program as defined in 42 U.S.C. § 1320a-7b(f) (“the Federal Healthcare Programs”); (ii) has not been convicted of a criminal offense related to the provision of health care items or services and not yet been excluded, debarred, or otherwise declared ineligible to participate in the Federal Healthcare Programs, and (iii) is not under investigation or otherwise aware of any circumstances which may result in Business Associate being excluded from participation in the Federal Healthcare Programs. This shall be an ongoing representation and warranty during the term of this Agreement, and Business Associate shall immediately notify County of any change in the status of the representations and warranty set forth in this section. Any breach of this section shall give the County the right to terminate this Agreement immediately for cause.
16. Use and Disclosure in Connection with Standard Transactions. If Business Associate conducts Standard Transactions (as defined in 45 CFR Part 162) for or on behalf of County, Business Associate will comply, and will require each subcontractor involved with the conduct of such Standard Transactions to comply, with each applicable requirement of 45 CFR Part 162. If necessary to specify the duties and responsibilities of each party in conducting Standard Transactions, the parties will enter into a separate detailed trading partner agreement related to the exchange of information in electronic transactions. Business Associate, however, will not enter into, or permit its subcontractors to enter into, any trading partner agreement in connection with the conduct of Standard Transactions for or on behalf of County that: (i) changes the definition, data condition, or use of a data element or segment in a Standard Transaction; (ii) adds any data elements or segments to the maximum defined data set; (iii) uses any code or data element that is marked “not used” in the Standard Transaction’s implementation specification or is not in the Standard Transaction’s implementation specification; or (iv) changes the meaning or

intent of the Standard Transaction's implementation specification.

17. Security of Electronic-PHI. If Business Associate will receive, maintain, or transmit Electronic PHI ("E PHI") on County's behalf, Business Associate will also comply and will require each subcontractor involved in such activity to comply with each applicable requirement of the regulations at 45 CFR Parts 160 and 164 governing the security of E PHI (the "Security Standards"). Business Associate shall, among other requirements:
 - 17.1 Implement administrative, physical and technical safeguards that reasonably and appropriately protect the confidentiality, integrity and availability of such E PHI including but not limited to the encryption safeguards set forth in the HITECH Act and its implementing regulations (reference Section 18.3 herein);
 - 17.2 Ensure that any agent, including a subcontractor, to whom it provides E PHI, agrees to implement reasonable and appropriate safeguards to protect it in accordance with the Security Standards; and
 - 17.3 Keep a log of all attempted and successful Security Incidents and report to Covered Entity any successful Security Incident of which it becomes aware through its security practices, which shall include, but not be limited to, a regular review of such logs. Business Associate will also provide Covered Entity with access to the log of all unsuccessful Security Incidents upon at least thirty (30) days prior written notice.
 - 17.4 In accordance with § 501.171(6), Missouri Statutes, if Business Associate will maintain, store, or process Personal Information (as defined in §501.171(1)(g)) on behalf of Covered Entity, Business Associate shall report to Covered Entity any unauthorized access of data in electronic form containing Personal Information as soon as practicable, but no later than ten (10) days following the determination that the Personal Information was, or is reasonably believed to have been, acquired by an unauthorized person. Business Associate's unauthorized access report shall identify the date, estimated date or date range and scope of the unauthorized access to Personal Information, including a description of the Personal Information that was accessed or reasonably believed to have been accessed as a part of the breach of security, and Business Associate's response to the unauthorized access. Business Associate shall provide further information related to the unauthorized access as may be reasonably requested by Covered Entity.
18. HITECH Act Requirements.
 - 18.1 Overview. The Health Information Technology for Economic and Clinical Health Act Title XIII of Division A and Title IV of Division B, including Subtitle D of Division A of the HITECH Act, entitled "Privacy," ("HITECH Act") and its implementing regulations impose new requirements on Business Associates with respect to privacy, security, and breach notification. The HITECH Act requirements set forth in this Agreement shall apply commencing on the date of enactment of the pertinent regulations, or such other date as may be specified in those regulations, whichever is later ("Applicable Effective Date").
 - 18.2 Direct Compliance. Business Associate agrees to comply with all aspects of the HITECH Act. Business Associate and the Covered Entity further agree that the provisions of HIPAA and the HITECH Act that now apply directly to business associates and that are required to be incorporated by reference in a business associate agreement, including but

not limited to those requirements set forth in Subtitle D of HITECH, are incorporated into this Agreement between Business Associate and Covered Entity as if set forth in this Agreement in their entirety and are effective as of the Applicable Effective Date.

18.3 Standards to Secure Data. The HITECH Act imposes on entities covered by HIPAA and their business associates federal breach notification requirements when “unsecured” PHI is acquired by an unauthorized party. The breach notification requirements will apply to PHI in any form. PHI may be vulnerable in any of the following commonly recognized data states:

- (a) “Data in motion”: Data that is moving through a wired or wireless network;
- (b) “Data at rest”: Data that resides in databases, files, or in storage;
- (c) “Data in use”: Data that is in the process of being created, maintained, updated, or destroyed; or
- (d) “Data disposed”: Data that has been discarded or recycled.

PHI in each of these data states, with the possible exception of “data in use,” may be secured using one or more methods:

(a) Encryption (which will apply only to electronic information). Encryption of “data at rest” must satisfy the National Institute of Standards and Technology (“NIST”) Special Publication 800-111, Guide to Storage Encryption Technologies for End User Devices. Valid encryption processes for “data in motion” must comply with the requirements of Federal Information Processing Standards (FIPS) 140-2. These include, as appropriate, standards described in NIST Special Publications 800-52; Guidelines for the Selection and Use of Transport Layer Security (TLS) Implementations; 800-77, Guide to IPsec VPNs; or 800-113, Guide to SSL VPNs; and may include others that are FIPS 140-2 validated; and

(b) Destruction. Destruction of PHI on paper, film, or other hard copy media must involve either shredding or otherwise destroying the PHI so that it cannot be read or reconstructed. PHI on electronic media must be cleared, purged, or destroyed consistent with NIST Special Publication 800-88, Guidelines for Media Sanitization, such that the PHI cannot be retrieved.

(c) Redaction is specifically excluded as a means of data destruction. Nonetheless, because redaction is an approved method of de-identification under HIPAA, information that has been “de-identified” is not subject to the breach notification requirements because such information is not protected under HIPAA.

18.4 Unsecured PHI. The following requirement shall apply to the extent that Business Associate accesses, maintains, retains, modifies, records, stores, destroys, or otherwise holds, uses, or discloses “unsecured PHI,” which is defined in the HITECH Act as not secured through the use of a technology or methodology that renders the information “unusable, unreadable, or indecipherable” to unauthorized individuals. In addition to the notification requirements with respect to EPHI set forth herein above, Business Associate shall notify Covered Entity, as soon as possible but not later than 10 days following the discovery of any unauthorized acquisition, access, use or disclosure of such unsecured PHI. Business Associate shall be considered to have discovered such activity as of the first day on which the unauthorized activity is known or, by exercising reasonable diligence, would have been known to the Business Associate. Such notice shall include identification of each individual whose unsecured PHI has been, or is reasonably believed

by the Business Associate to have been accessed, acquired, or disclosed during such unauthorized activity. If Covered Entity determines the unauthorized activity by Business Associate qualifies as a Breach that triggers the HITECH breach notification requirements, or the notification requirements of §501.171, Missouri Statutes, then Business Associate will reimburse Covered Entity for all costs related to notifying individuals of said Breach of unsecured PHI or EPHI maintained or otherwise held by Business Associate. Covered Entity, at its sole discretion, shall make the determination of whether or not the definition of "Breach" as set forth in the HITECH Act, 45 CFR §164.402, or in §501.171, Missouri Statutes has been met.

19. Red Flag Rules. If Business Associate provides services with respect to patient accounts of Covered Entity, Business Associate shall implement and follow appropriate procedures to detect, prevent, and mitigate the risk of identity theft or "Red Flags" in accordance with the "Red Flag Rules" as set forth in 16 C.F.R. § 681, et seq. (the "Red Flag Rules"), and any other applicable law, rule or regulation relating to identity theft, including §501.171, Missouri Statutes. Upon discovery of a Red Flag, Business Associate shall promptly notify Covered Entity of same and take appropriate steps to prevent or mitigate identity theft.
20. Independent Contractors. Both parties expressly intend that with regard to the provisions of this Agreement, said parties are independent contractors. Further, it is the express intent of the parties hereto that no agent, servant, contractor, or employee assigned by Business Associate to perform the Business Associate obligations described herein shall be deemed an agent, servant, contractor, or employee of County.
21. Miscellaneous.
 - 21.1 Notice. All notices and other communications required or permitted to be given or made under this Agreement shall be in writing, effective upon receipt or attempted delivery, and shall be sent by (i) personal delivery; (ii) certified or registered United States mail, return receipt requested; (iii) overnight delivery service with proof of delivery; or (iv) facsimile with return facsimile acknowledging receipt. Notices shall be sent to the addresses below. Neither party shall refuse delivery of any notice hereunder.

COVERED ENTITY: Christian County Commission
Christian County, MO
100 W. Church Room 100
Ozark, MO 65721

BUSINESS ASSOCIATE: Traction Sales and Marketing Inc.
Attn: Legal
#500 - 2700 Production Way
Burnaby, B.C. V5A 0C2

- 21.2 Waiver. No provision of this Agreement or any breach thereof shall be deemed waived unless such is in writing and signed by the party claimed to have waived such provision or breach. No waiver of a breach shall constitute a waiver of or excuse any different or subsequent breach.
- 21.3 Assignment. Neither party may assign (whether by operation of law or otherwise) any of its rights or delegate or subcontract any of its obligations under this Agreement without the prior written consent of the other party. Notwithstanding the foregoing, County shall have the right to assign its rights and obligations hereunder to any entity that is an affiliate or successor of County, without the prior approval of Business Associate. In no circumstance shall Business Associate subcontract, assign, or otherwise delegate any of its responsibilities under this Agreement, or the Business Arrangement(s) with Covered Entity, to any entity or person not subject to the jurisdiction of the United States of America.
- 21.4 Severability. Any provision of this Agreement that is determined to be invalid or unenforceable will be ineffective to the extent of such determination without invalidating the remaining provisions of this Agreement or affecting the validity or enforceability of such remaining provisions.
- 21.5 Amendment. The parties agree to take such action to amend this Agreement from time to time, as is necessary, for Covered Entity and Business Associate to comply with the requirements of HIPAA, the Privacy Standards, the Security Standards, the HITECH Act, and any implementing regulations. Notwithstanding the foregoing, the parties agree to comply with all applicable federal and state laws, rules and regulations related to PII or to the performance of the parties pursuant to this Agreement, including but not limited to the Privacy Standards, the Security Standards, and the HITECH Act, and regulations promulgated thereunder, as well as any and all amendments to such standards and regulations.
- 21.6 Entire Agreement. This Agreement constitutes the complete agreement between Business Associate and County relating to the matters specified in this Agreement, and supersedes all prior representations or agreements, whether oral or written, with respect to such matters. In the event of any conflict between the terms of this Agreement and the terms of the Business Arrangement(s) or any such later agreement(s), the terms of this Agreement shall control unless the terms of such Business Arrangement(s) are more strict with respect to PII and comply with the Privacy Standards, or the parties specifically otherwise agree in writing. No oral modification or waiver of any of the provisions of this Agreement shall be binding on either party. No obligation on either party to enter into any transaction is to be implied from the execution or delivery of this Agreement. This Agreement is for the benefit of, and shall be binding upon the parties, their affiliates and respective successors and assigns. No third party shall be considered a third-party beneficiary under this Agreement, nor shall any third party have any rights as a result of this Agreement.
- 21.7 Governing Law. This Agreement shall be governed by and interpreted in accordance with the laws of the state of Florida.
- 21.8 Equitable Relief. Business Associate understands and acknowledges that any disclosure or misappropriation of any PHI in violation of this Agreement will cause County

irreparable harm, the amount of which may be difficult to ascertain, and therefore agrees that County shall have the right to apply to a court of competent jurisdiction for specific performance and/or an order restraining and enjoining any such further disclosure or breach and for such other relief as County shall deem appropriate. Such right of County is to be in addition to the remedies otherwise available to County at law or in equity. Business Associate expressly waives the defense that a remedy in damages will be adequate and further waives any requirement in an action for specific performance or injunction for the posting of a bond by the County.

- 21.9 Nature of Agreement. Nothing in this Agreement shall be construed to create (i) a partnership, joint venture or other joint business relationship between the parties or any of their affiliates, or (ii) a relationship of employer and employee between the parties. This Agreement does not express or imply any commitment to purchase or sell goods or services.
- 21.10 Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same document. In making proof of this Agreement, it shall not be necessary to produce or account for more than one such counterpart executed by the party against whom enforcement of this Agreement is sought.
- 21.11 Interpretation. Any ambiguity in this Agreement shall be resolved to permit the parties to comply with HIPAA, the Privacy Standards, Security Standards, and the HITECH Act. In the event of any inconsistency or conflict between this Agreement and the Business Arrangement(s), the terms and provisions and conditions of this Agreement shall govern and control.

IN WITNESS WHEREOF, the parties hereto have caused these presents to be executed in several counterparts, each of which shall be deemed an original as of the Effective Date above set forth.

TRACTION SALES AND MARKETING INC.

By:

_____ Date

CHRISTIAN COUNTY, COMMISSION
Christian County Commission
Christian County, MO
100 W. Church Room 100
Ozark, MO 65721

IN WITNESS WHEREOF, the parties hereto have hereunto set their hands and affixed their seals this 21st day of January, 2021 at Christian County, Missouri.

DATED: 1/21/2021

[Signature]
Ralph Phillips, Presiding Commissioner

DATED: 1-21-2021

[Signature]
Hosea Bilyeu, Western Commissioner

DATED: 1-21-21

[Signature]
Lynn Morris, Eastern Commissioner

Attested By:
[Signature]
Kay Brown, Christian County Clerk



Auditor Certification:

I certify that the expenditure contemplated by this document is within the purpose of the appropriation to which it is to be charged and that there is an unencumbered balance of anticipated revenue appropriated for payment of same.

[Signature]
Amy Dent, Christian County Auditor

APPROVED AS TO FORM:
[Signature]
John W. Housley, Attorney at Law
901 St. Louis Street 20th Floor
Springfield, MO 65806
Phone: 417-866-7777
Fax: 417-866-1752